Course Outline (Higher Education)



School / Faculty:	Federation Business School				
Course Title:	CONTEMPORARY LEADERSHIP THEORIES AND APPLICATIONS				
Course ID:	BSMAN5901				
Credit Points:	15.00				
Prerequisite(s):	Nil				
Co-requisite(s):	Nil				
Exclusion(s):	Nil				
ASCED Code:	080303				
Grading Scheme:	Graded (HD, D, C, etc.)				

Program Level:

AQF Level of Program							
	5	6	7	8	9	10	
Level							
Introductory					~		
Intermediate							
Advanced							

Learning Outcomes:

Knowledge:

- K1. Critically examine the historical development of leadership in society
- K2. Compare and contrast the key theories and models of leadership
- **K3.** Appraise contemporary leadership theories and their categorisation across diverse community and workplace environments
- **K4.** Critique the key facets of effective leadership and compare and contrast leadership practices across various cultures
- **K5.** Assess the importance of developing, implementing and evaluating leadership in community and workplace environments
- **K6.** Review how leadership styles have changed over time and analyse emerging challenges to contemporary leadership

Skills:

- **S1.** Critically appraise models of leadership and apply leadership theories to complex leadership problems
- **S2.** Analyse and evaluate competing claims of leadership models and transmit this information to others via written and/or oral communication

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S3. Reflect critically on theory and on one's own leadership style and make recommendations for change

Application of knowledge and skills:

- **A1.** Identify, describe, and model appropriate situational leadership styles with creativity and autonomy
- **A2.** Judge one's effectiveness as a leader by making independent judgements within new and diverse situations

Course Content:

Topics may include:

- Leadership theories and frameworks, including situational, transactional and transformational
- Application of theory to leadership practice
- Leadership styles
- Leadership models
- Critical analysis of leadership fads and fashions
- Problem-solving in leadership situations
- Decision-making in leadership situations
- Vision and creativity in community and workplace leadership
- Empowerment and leadership

Values and Graduate Attributes:

Values:

- **V1.** Appreciate the importance of community and workplace culture and situational context as a catalyst to effective leadership practices
- V2. Recognise the motives and service interests of leadership theories
- **V3.** Appreciate the importance of leadership in achieving better practice
- **V4.** Appreciate the environments in which leadership can be beneficial or detrimental to community and workplace environments

Learning Task and Assessment:

Learning Outcomes Assessed	Assessment Task	Assessment Type	Weighting
K1,K2,K3,K4,K5,K6 S1,S2 A1	Leadership Styles	Group presentation	30-40%
K3,K4,K5 S2,S3 A2	A Personal Leadership Framework	Individual Assignment	40-50%
K6 S3 A1,A2	Critical reflection	Journal	10-30%

Adopted Reference Style:

APA